B-BBEE Amendment Act, Key Framework Matters and Scorecard Elements

Presenter: Tony Balshaw

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Presenter

Tony Balshaw CA(SA), ACFBA, F.FFI, F.Int.D

Tony Balshaw is the Provincial Leader of SNG Grant Thornton in the Eastern Cape, and is the partner-in-charge of the firm's B-BBEE and Family Business divisions.

Tony's B-BBEE expertise and experience includes verification and consulting in public listed and private companies, as well as state-owned enterprises. He has extensive B-BBEE experience across a broad spectrum of entities, including manufacturing, banking, textile, construction, petroleum, food processing, electronic, hotels, transport, agriculture, retail, NGOs and professional organisations.

Tony has conducted a significant amount of research into BEE and has authored a number of books and articles. He has served on the ABVA/Dti technical liaison committee, and is on the leading edge of developments in the BEE sector.





B-BBEE Amendment Act, Key Framework Matters and

Scorecard Elements:

November 2020

Presenter:

Tony Balshaw

CA(SA), B Compt (Hons), ACFBA, F.FFI, F.Inst.D.

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Context and key issues

B-BBEE history

- Strategy document for B-BBEE March 2003
- The Broad-Based Black Economic Empowerment Act 2003 (Act 53 of 2003), effective 6 January 2004
- Draft Codes of Good Practice, 2004
- Draft amended Codes of Good Practice, 2005
- Codes of Good Practice on Broad-Based Black
 Economic Empowerment, 9 February 2007 (Gazette 29617)
- Interpretive Guide, 2007
- Amended Codes of Good Practice, 11 October 2013 (Gazette 36928)

B-BBEE history

- Extension of Transition Period, Notice 226 of 2014
- Amendment to B-BBEE Act -18 March 2014
- Additional Code Series and Clarification Notices May 2015
- 8 new and amended Sector Codes 2015 2017
- Draft Statement 000, Code Series 000 of 2018 for public commentary
 No. 41546 Government Gazette, 29 March 2018
- Amended Draft Schedule 1 of 2018 for public commentary No. 41709
 Government Gazette, 15 June 2018

B-BBEE history

- Statement 000 Youth Employment Service Initiative -28 August 2018 Gazette 41866
- No. 42496 Government Gazette, 31 May 2019 Notice 303
 of 2019 Schedule 1 of the Amended Codes of Good Practice
- No. 42496 Government Gazette, 31 May 2019 Notice 304 of 2019 Amended Code Series 400, Statement 400
- No. 42496 Government Gazette, 31 May 2019 Notice 305 of 2019 Amended Code Series 300, Statement 300
- No. 42496 Government Gazette, 31 May 2019 Notice 306 of 2019 Amended Code Series 000, Statement 000

B-BBEE Amendment ACT, 2013

BROAD-BASED BLACK ECONOMIC EMPOWERMENT Amendment ACT, 2013

On **Friday, the 24th October 2014**, the proclamation of the Broad-Based Black Economic Empowerment Amendment Act No. 46 of 2013 occurred; initially gazetted on the 27th of January 2014 (gazette No 37271),

Background to the Amendment ACT

- Align the Codes of Good Practice and the Act.
- Setting up of the B-BBEE commission monitor and evaluate the implementation of B-BBEE.
- Introduction of offences, penalties and prohibitions to address non-compliance and circumvention.
- Introduction of concept of B-BBEE verification professional.
- Extend the minister's powers to make regulations.
- Organs of state and public entities will be able to set criteria for procurement that exceed those set out in the codes.
- Sector codes will continue to take precedence in terms of B-BBEE compliance.
- Tighter reporting requirements. All businesses will have to report to their sector councils on an annual basis regarding compliance.

Status of codes of good practice

Every organ of state and public entity must apply any relevant Code of Good Practice issued in terms of this Act:

- determining qualification criteria for the issuing of licences, concessions or other authorisations in respect of economic activity in terms of any law;
- developing and implementing a preferential procurement policy;
- determining qualification criteria for the sale of state-owned enterprises;
- developing criteria for entering into partnerships with the private sector;
 and
- determining criteria for the awarding of incentives, grants and investment schemes in support of broad-based black economic empowerment.

Status of codes of good practice (Cont.)

- The Minister may, after consultation with the relevant organ of state or public entity, exempt the organ of state or public entity ... or allow a deviation therefrom if particular objectively verifiable facts or circumstances applicable to the organ of state or public entity necessitate an exemption or deviation.
- The Minister must publish the notice of exemption or deviation in the Gazette.

Section 13G of the amended act reporting obligations:

- All public entities and organs of state must annually report on their compliance with B-BBEE in their audited annual financial statements and annual reports.
- All companies listed on the JSE, must report on their compliance in terms of B-BBEE, to the newly introduced B-BBEE Commission. The format of reporting is yet to be prescribed but given the requirement on public entities to do so in their annual reports one can expect a similar requirement on JSE listed companies.
- All SETAs must report to the Commission on skills development spending and programmes.

Punitive measures

Criminalises several offences - penalties of up to 10 years imprisonment and up to 10% of the annual revenue of the business involved or both.

Any person convicted of an offence in terms of the Amended Act may not for 10 years contract or transact any business with any organ of state or public entity. Also entered into a register of tender defaulters.

Amended Act expressly provides that it is an offence to knowingly:

- misrepresent or attempt to misrepresent the B-BBEE status of an enterprise;
- provide false information to or misrepresent information to a B-BBEE verification professional;
- provide false information to or misrepresent information to a public entity or organ of state;
- engage in fronting practice.

Commentary

- The term 'knowingly' does not mean that the individual involved had intent to defraud or misrepresent.
- If the misrepresentation happened negligently it would be sufficient to trigger the criminal offence that attracts the penalties referred to above.
- Places a significant onus on measured entities and verification professionals alike to ensure that the risk of misrepresentation is appropriately mitigated.

So what has changed?

Certain Scorecard weightings and points have been altered





Certain General Principles have been altered

Certain definitions have been added, refined and clarified

So what has <u>not</u> changed?

Currently the scorecard changes do not affect QSE's and Sector Codes

BUT ...

the changed interpretations and definitions will insofar as they relate to the QSE scorecard.

Existing Sector Codes unaffected – but watch this space.

So what has <u>not</u> changed?

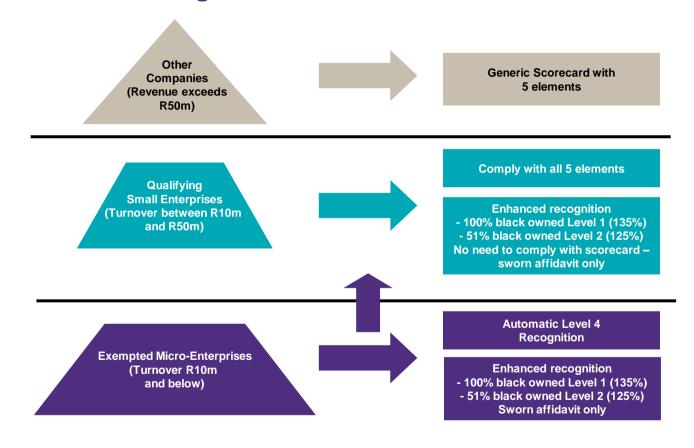
According to the Gazette these changes need to be implemented within six (6) months from 31 May 2019.

Commencement date should be the financial year starting on or after the implementation date (in this case 1 December 2019), BUT?

B-BBEE recognition level

B-BBEE Status	Qualification Points	B-BBEE Recognition Level
Level 1 Contributor	≥ 100	135%
Level 2 Contributor	≥ 95 but < 100	125%
Level 3 Contributor	≥ 90 but < 95	110%
Level 4 Contributor	≥ 80 but < 90	100%
Level 5 Contributor	≥ 75 but < 80	80%
Level 6 Contributor	≥ 70 but < 75	60%
Level 7 Contributor	≥ 55 but < 70	50%
Level 8 Contributor	≥ 40 but < 55	10%
Non-Compliant Contributor	< 40	0%

3 B-BBEE Categories



Exempted Micro-Enterprise (EME)

- Annual Total Revenue of R10 million or less
- deemed to have a B-BBEE Status of "Level Four Contributor" having a B-BBEE recognition level of 100%
- enhanced B-BBEE recognition:
 EME which is 100% Black owned qualifies for elevation to "Level One Contributor" B-BBEE recognition level of 135%
 EME which is at least 51% Black owned qualifies for elevation to "Level Two Contributor" B-BBEE recognition level of 125%
- EME is only required to obtain a <u>sworn affidavit on an annual basis</u>, confirming <u>Annual Total Revenue of R10 million or less</u>; and <u>Level of Black ownership</u>.

Start-up enterprises

Start-Up Enterprise are measured as an Exempted Micro-Enterprise.



Priority elements, sub-minimum and discounting principle

Ownership:

Sub-minimum of 40% of Net Value (40% of the 8 points) based on the Time-Based Graduation Factor.

Skills Development:

Sub-minimum of 40% of the total weighting points.

Enterprise and Supplier Development:

Sub-minimum of 40% for each of the three categories:

- preferential procurement
- supplier development
- enterprise development.

Compliance to priority elements

Large Enterprise is required to comply with all 3 Priority Elements

Qualifying Small Enterprise (QSE) is required to comply with Ownership as a compulsory element, and Skills Development or Enterprise and Supplier Development.

Codes 100 – 500 : Generic

Overview of Elements: Total points 120 (111 plus 9 bonus)

Element	Points	Reference Code
Ownership	25	100
Management Control	15 (19)	200
Skills Development	20 + 5	300
Enterprise and Supplier Development	<mark>42</mark> + 4	400
Socio-Economic Development	5	500

Statement 300



Skills Development



Statement 300:

The general principles for measuring skills development

Total number of Points has been retained at 25, BUT...

changes include addition of **new criteria category - bursaries**, removal of **Unemployed Learner** category and changes in **points allocated**.

Measurement category under Learnerships, Apprenticeships and Internships **Number of Black Unemployed** People Participating in Training has been **removed** completely – previously 4 points.



Statement 300: Skills development

The **Skills Development**:

Expenditure on **Learning Programmes** specified in the Learning Programme Matrix for black people as a percentage of Leviable Amount retained, but **number of points reduced** from 8 to 6, compliance target reduced to 3.5%.

In effect the compliance of 6% of the Leviable amount is retained but split over two Categories.

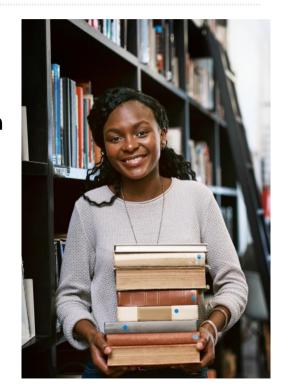


Scorecard changes:

Inserted entirely new Category of spend added Skills Development Expenditure
on Bursaries for Black Students at Higher Education
Institutions for 4 weighting points with an expenditure
compliance target of 2.5% of the so-called Leviable
amount

Application of **demographic targets** now also includes **Bursaries**; formulas are unchanged.

May not claim same spend under Skills Development Spend and Bursaries (no double counting).





In the category Learnerships, Apprenticeships, and Internships the compliance target increased to 5% of total employees. (previously 2.5%).

Number of **Weighting Points** increased to **6** (previously **4**).

A 100% increase in the Compliance Target but a 50% increase in the number of Points!





Skills development criteria	Weighting points	Compliance targets
Skills development expenditure on any programme specified as a percentage of the leviable amount	d in the learning programm	e matrix for black people
Skills Development Expenditure on Learning Programmes specified in the Learning Programme Matrix for black people as a percentage of Leviable Amount	6 (was 8)	3.5% (was 6%)
Skills development expenditure on bursaries for black students at higher education institutions	4	2.5%
Skills Development Expenditure on Learning Programmes specified in the Learning Programme Matrix for black employees with disabilities as a percentage of Leviable Amount	4	0.3%



Skills Development criteria		
(Continued)		
Learnerships, Apprenticeships and Internships		
Number of black people participating in learnerships, apprenticeships and internships as a percentage of total employees	6	5%
Number of black unemployed people participating in training specified in the Learning Programme Matrix as a percentage of number of employees	4.0 removed	2.5% removed
Bonus points:		
Number of black people absorbed by the Measured and Industry Entity at the end of the Learnerships programme	5	100%



Key measurement changes:

- The 3.5% compliance target under Skills Development Expenditure includes External Training Expenditure for Unemployed Black People.
- A Measured Entity must achieve a minimum of 40% of the total weighting points excluding bonus points (40% of the 20 points).



Key measurement changes:

- Legitimate training costs such as accommodation, catering, travelling and cost of employing a Skills Development facilitator or a training manager (nonexhaustive) cannot exceed more than 15% of the total value of Skills Development Expenditure.
- Category F & G now capped at 25% previously 15%.





Key measurement changes:

- Salaries or wages paid to an employee participating as a learner in any Learning Programme constitute Skills Development Expenditure if the Learning Programme is a Learnership, Internship and Apprenticeship (Category B, C and D) of the Learning Programme Matrix or a stipend linked to a bursary programme relating to the bursaries for Black Students at Higher Education Institutions.
- Effectively now Category A, B, C and D.



Category A Programmes: Bursaries or scholarships

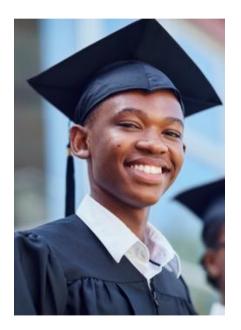
- Narrative Description: Institution based theoretical instruction alone. Formally assessed by educational institutions established by or registered with the Department of Basic Education or the Department of Higher Education & Training.
- **Delivery Mode: Institutional instruction**



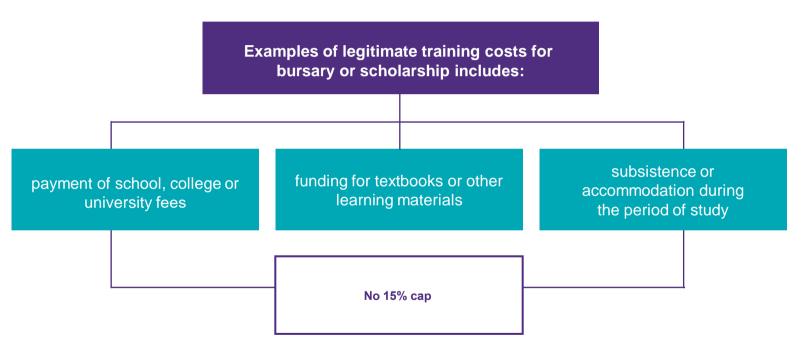


Category A Programmes: Bursaries or scholarships

- Learning Site: Institutions such as universities and colleges, schools and **ABET** providers.
- Learning Achievement: Recognised theoretical knowledge resulting in the achievement of a degree, diploma or certificate issued by an accredited or registered formal institution of learning.







Learning programmes matrix

Category / Programme	Narrative Description	Delivery Mode	Learning Site	Learning Achievement
Category A Bursaries or scholarships	Institution-based theoretical instruction alone - formally assessed by educational Institutions established by or registered with Department of Basic Education or the Department of Higher Education & Training	Institutional instruction	Institutions such as universities and colleges, schools , ABET providers	Recognised theoretical knowledge resulting in the achievement of a degree, diploma or certificate issued by an accredited or registered formal institution of learning
Category B Internships	Institution-based theoretical instruction as well as some practical learning with an employer or in a simulated work environment – formally assessed through the institution	Mixed mode delivery with institutional instruction as well as supervised learning in an appropriate workplace or simulated work environment	Institutions such as universities and colleges, schools , ABET providers and workplace	Theoretical knowledge and workplace experience with set requirements resulting in the achievement of a degree, diploma or certificate issued by an accredited or registered formal institution of learning

Learning programmes matrix (Cont.)

Category / Programme	Narrative Description	Delivery Mode	Learning Site	Learning Achievement
Category C Learnerships	Recognised or registered structured experiential learning in the workplace that is required after the achievement of a qualification – formally assessed by a statutory occupational or professional body	Structured learning in the workplace with mentoring or coaching	Workplace	Occupational or professional knowledge and experience formally recognised through registration or licensing
Category D Learnerships or Apprenticeships	Occupationally- directed instructional and work- based learning programme that requires a formal contract – formally assessed by an accredited body	Institutional instruction together with structured, supervised experiential learning in the workplace	Institution and workplac e	Theoretical knowledge and workplace learning, resulting in the achievement of a South African Qualifications Authority registered qualification, a certificate or other similar occupational or professional qualification issued by an accredited or registered formal institution of learning

Learning programmes matrix (Cont.)

Category / Programme	Narrative Description	Delivery Mode	Learning Site	Learning Achievement
Category E Work- integrated learnin g	Occupationally-directed instructional and work-based learning programme that does not require a formal contract —formally assessment by an accredited body	Structured, supervised experiential learning in the workplace which may include some institutional Instruction	Workplace, institutional as well as ABET providers	Credits awarded for registered unit standards, continued professional development, improved performance or skills (e.g. evidence of outputs based on Performance Development Programme)
Category F Informal training	Occupationally- directed informal instructional programmes	Structured information sharing or direct instruction involving workshops, seminars and conferences and short courses	Institutions, conferences and meetings	Continuing professional development, attendance certificates and credits against registered unit standards (in some instances)

Statement 400



Enterprise and Supplier Development



Enterprise and supplier development 46 points (was 44)

Two (2) additional weighting points for Preferential Procurement - total points 46 (previously 44).

B-BBEE Procurement Spend from Empowering Suppliers that are at least 51% Black Owned based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend increased to 11 points (previously 9) with the compliance target increased to 50% (previously 40%).





Enterprise and supplier development 46 points (was 44)

Enterprise and supplier development criteria	Weighting points	Compliance target
Preferential procurement		
B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	5	80%
B-BBEE Procurement Spend from all Empowering Suppliers that are Qualifying Small Enterprises based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	3	15%
B-BBEE Procurement Spend from all Exempted Micro-Enterprises based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	4	15%
B-BBEE Procurement Spend from Empowering Suppliers that are at least 51% black owned based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	11 (was 9)	50% (was 40%)

Continued/...

Statement 400: Enterprise and supplier development

Enterprise and supplier development criteria	Weighting points	Compliance target
Preferential procurement (continued)		
B-BBEE Procurement Spend from Empowering Suppliers that are at least 30% black women owned based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	4	12%
Bonus points:		
B-BBEE Procurement Spend from Designated Group Suppliers that are at least 51% black owned	2	2%



Statement 400: Enterprise and supplier development

Enterprise and supplier development criteria	Weighting points	Compliance target
Supplier development		
Annual value of all Supplier Development Contributions made by the Measured Entity as a percentage of the target	10	2% of NPAT
Enterprise development		
Annual value of Enterprise Development Contributions and Sector Specific Programmes made by the Measured Entity as a percentage of the target	5	1% of NPAT
Bonus points:		
Bonus point for graduation of one or more Enterprise Development beneficiaries to graduate to the Supplier Development level	1	
Bonus point for creating one or more jobs directly as a result of Supplier Development and Enterprise Development initiatives by the Measured Entity	1	



Enterprise and supplier development - Key measurement changes

Rules relating to NPAT usage are spelled out – assumed SED basis.

Enterprise Development and Supplier Development Contributions will be recognised as a percentage of annual Net Profit After Tax (NPAT). The NPAT or average target applies unless:

- Company does not make a profit last year or on average over the last five years. Net profit margin is less than a quarter of the norm in the industry.
- If the Turnover is to be used, the target will be set at:
- 1% (ED) or 2% (SD) x Indicative Profit Margin (NPAT/Turnover) x Turnover.

Enterprise and supplier development - Key measurement changes

Rules relating to NPAT usage are spelled out – assumed SED basis.

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- 1% (ED) or 2% (SD) x Indicative Profit Margin (NPAT/Turnover) x Turnover.



Enterprise and supplier development - Key measurement changes

Beneficiaries of Supplier Development or Enterprise Development are EMEs, QSEs or Generic (proviso) Entities which are at least 51% Black Owned or 51% Black Women Owned utilizing the flow through principle.

However, for **Generic** Entities, at the first instance of receiving assistance from the Measured Entity, it was identified that such suppliers were **EMEs** or QSEs.

This recognition for Generic Entities will only be allowed for 5 years from the first time of receiving assistance from the Measured Entity.



Multiplier of 1.2 recognition boost for purchasing from **51%** 'Black'-owned suppliers (first time suppliers removed).

Guarantees in the Benefit Factor Matrix amended - **50%** of guarantees provided on behalf of a Beneficiary can now be claimed (3% previously).

A Supplier Development Beneficiary is a part of the Measured Entity's supply chain, whereas an Enterprise Development Beneficiary is not.



Enterprise and supplier development 'Benefit Factor Matrix'

Qualifying contribution type	Contribution amount	Benefit factor
Grant and related contributions		
Grant contribution	Full grant amount	100%
Direct cost incurred in supporting Enterprise Development and Supplier Development	Verifiable Cost (including both monetary and non-monetary)	100%
Discounts in addition to normal business practices supporting Enterprise Development and Supplier Development	Discount Amount (in addition to normal business discount)	100%
Overhead costs incurred in supporting Enterprise Development and Supplier Development (including people appointed in Enterprise Development and Supplier Development)	Verifiable Costs (including both monetary and non-monetary)	70%
		Continued/



Enterprise and supplier development 'Benefit Factor Matrix'

Qualifying contribution type	Contribution amount	Benefit factor
(Continued)		
Loans and related contributions		
Interest-free loan with no security requirements supporting Enterprise Development and Supplier Development	Outstanding loan amount	70%
Standard loan to Enterprise Development and Supplier Development beneficiaries	Outstanding loan amount	50%
Guarantees provided on behalf of a Beneficiary entity	Guarantee amount	50% (was 3%)
Lower interest rate	Outstanding loan amount	Prime rate – actual rate
		Continued/



Enterprise and supplier development 'Benefit Factor Matrix' (Cont.)

Qualifying contribution type	Contribution amount	Benefit factor
(Continued)		
Equity investments and related contributions		
Minority investment in Enterprise Development and Supplier Development Beneficiaries	Investment amount	70%
Enterprise Development and Supplier Development investment with lower dividend to financier	Investment amount	Dividend rate of ordinary sharehol ders – actual dividend rate of contributor
		Continued/



Enterprise and supplier development 'Benefit Factor Matrix'

Qualifying contribution type	Contribution amount	Benefit factor
(Continued)		
Contributions made in the form of human resource capacity		
Professional services rendered at no cost and supporting Enterprise Development and Supplier Development	Commercial hourly rate of professional	60%
Professional services rendered at a discount and supporting Enterprise Development and Supplier Development	Value of discount based on commercial hourly rate of professional	60%
Time of employees of Measured Entity productively deployed in assisting beneficiaries	Monthly salary divided by 160	60%
		Continued/



Enterprise and supplier development 'Benefit Factor Matrix'

Qualifying contribution type	Contribution amount	Benefit factor
(Continued)		
Other contributions		
Shorter payment periods	Percentage of invoiced amount multiplied by 15% (being an approximation of the cost of short term funding)	Percentage being 15 days less the number of days from invoice to payment – maximum points that can be scored is 15% of 10 points

Statement 000



General Principles and the Generic Scorecard

Statement 000: General principles and the generic scorecard

Measurement of Unincorporated Joint Ventures:

- Unincorporated JVs required to compile a consolidated verification certificate (CVC). A CVC consolidates the verified compliance data of JV partners as if they were a single Measured Entity.
- Consolidation of compliance data based on weighting in the
 JV agreement relevant to the specific JV. If two companies enter
 into an Unincorporated JV their respective scores, based on
 the relevant Codes, are weighted according to
 their proportionate share in the JV and added together combined
 score out of 100.

Statement 000: General principles and the generic scorecard

Measurement of Unincorporated Joint Ventures:

- Should a company qualify in terms of the Qualifying Small Enterprise Scorecard its B-BBEE score out of 100 must be used to calculate the consolidated score.
- 51% Black Owned EMEs and QSEs qualify for a score of 95 points
- 100% Black Owned EMEs and QSEs will qualify for a score of 100 points
- EMEs without 51% or 100% Black Ownership qualify for a score of 85 points.

Statement 000: General principles and the generic scorecard

Measurement of Unincorporated Joint Ventures:

- Notwithstanding the B-BBEE Status Level attributed to the JV in terms of the above mechanism, the black ownership of the respective partners may be flowed through to the JV in proportion to the respective JV partners' economic interest and voting rights in the JV as determined by the JV agreement.
- The JV B-BBEE Certificate is valid for 12 months and only applicable to a specific project.

Statement 000: General principles and the generic scorecard

Discounting Principal Effect

The discounted level will be recorded and be the applicable status **level** for that Measured Entity.

Eligibility as a Qualifying Small Enterprise (QSE)

Even if a **black-owned QSE** qualifies for enhanced B-BBEE recognition level it may be measured in terms of the QSE scorecard, should it so choose.

Eligibility as a Generic Enterprise

Confirms an enterprise with annual Total Revenue of R50 Million and more qualifies as a Large Enterprise.



Interpretation and definitions

Interpretation and definitions

"Absorption" means a measure of the Measured Entity's ability to successfully secure a long-term contract of employment for the Employee, Learner, Intern or Apprentice.

"Long-term contract of employment" means a legal agreement between an individual and an entity that this individual would work for until his or her mandatory date of retirement.

Interpretation and definitions

"Current Equity Interest Date" (Time Apportionment rule) means the later occurring of the date of commencement of statement 100 and the date upon which the transaction undertaken by the Measured Entity in order to achieve black rights of ownership, became effective and unconditional.

"Critical Skills" means those skills identified as being critical by the relevant SETA – previously any SETA

Interpretation and definitions

"Apprenticeship" means an agreement between an apprentice and an employer for a set period of time during which the apprentice works and receives training in the workplace. (definition inserted)

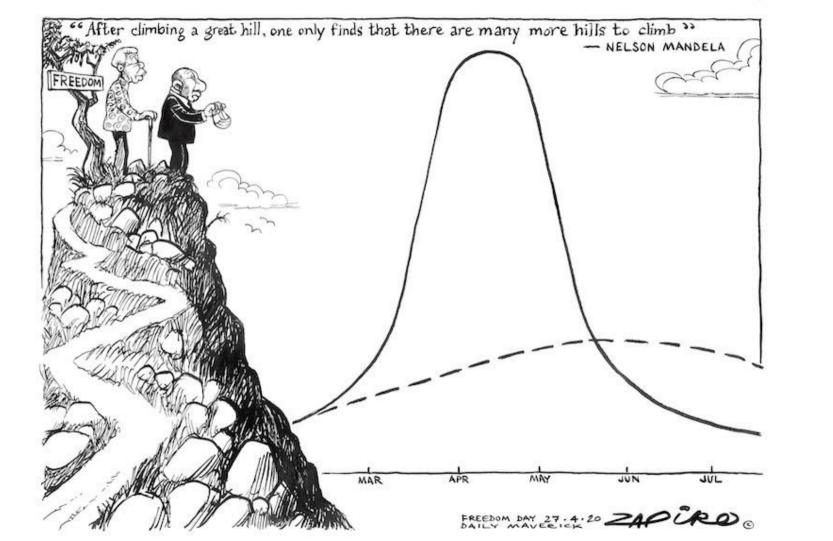
"Designated Group Supplier" means supplier to Measured Entity that is at least 51% owned by one or more categories of ownership within its structure (Black Unemployed, Youth, Disabled people, Living in Rural and Underdeveloped areas and Military Veterans (definition inserted)

Interpretation and definitions

"30% Black Women Owned" means an Entity in which: Black women hold at least 30% of the exercisable voting rights, economic and has earned all the points for Net Value under statement 100. (Previous confusing as it meant more than 30%.)

"Qualifying ESD Contributions" amends qualification of beneficiaries to 51% Black Owned or Black Women owned QSEs or EMEs. (Previously it included 30% Black Women owned entities.)

COVID-19 Impact and response



Rosettenville, Johannesburg



COVID-19: remote onsite assessments extended until 31 December 2020

An interim measure put in place by SANAS to continue verification by implementing the remote assessment technique - reviewed monthly.

Latest extension to 31 December 2020

A remote assessment is an assessment of the physical location or virtual site of a conformity assessment body, using electronic means

So what how has SNG Grant Thornton responded?



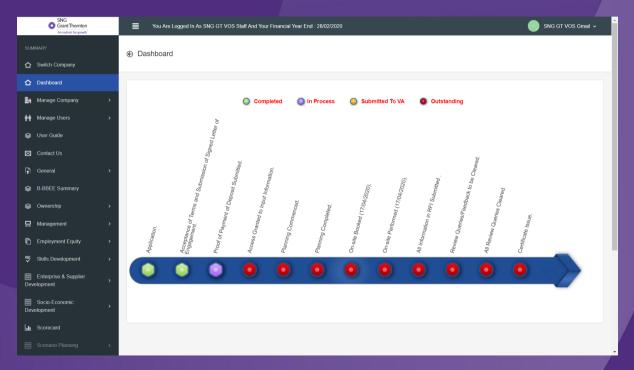
Verification Online Management and Document Control System (VOS)



Paperless verification methodology introduced

Launched VOS April 2020 – clients delighted & more than 25 large multinational and national listed entities and subsidiaries verifications completed & certificates and scorecards issued during lockdown

Verification Online Management and Document Control System (VOS)



Verification Online Management and Document Control System (VOS)

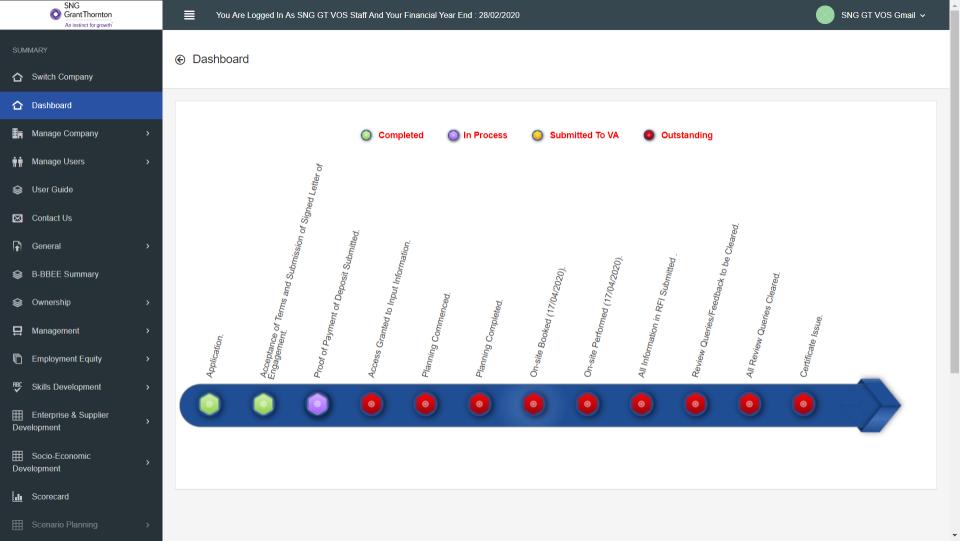
features of the VOS system include:

- emphasis necessarily placed on the submission, tracking and management of necessary electronic documentation from multiple sources, in a secure operating environment.
- particularly useful tool during this time of lockdown, promoting efficient and effective remote operations.
- enables all people involved in verification process to work remotely.
- progress tracking control and provides a secure platform for document and information exchanges
- facilitates uploading of claim schedules, general supporting and sampled documents.

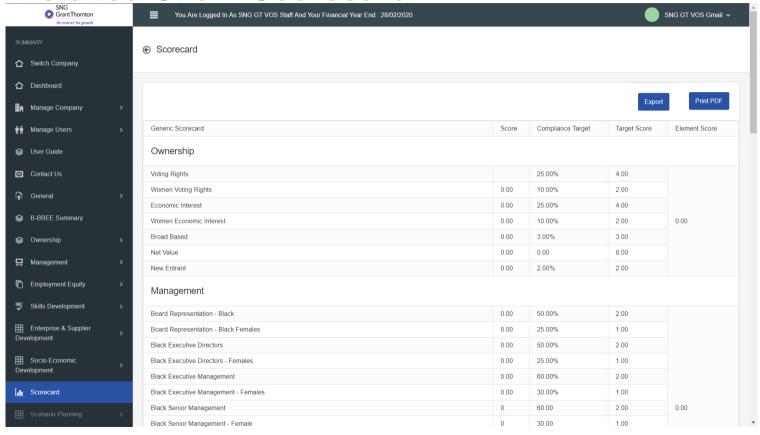
Features of the VOS system (cont)

- enables designated persons involved in the verification process to dynamically manage, track and monitor the verification process.
- interactive exchanges between the client scorecard element champion and the analyst,
- adds significant value from a communication and accountability perspective.

While system created specifically to accommodate the provisions of the General Amended Codes, it is suitable as a process management tool for all Sector Codes.



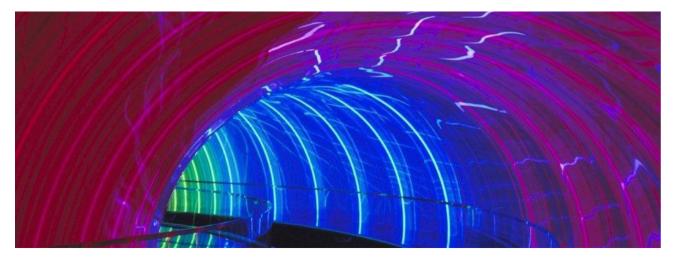
Detailed Client Scorecard



B-BBEE required documentation for verification

Required Documentation for Broad-Based Black Economic **Empowerment Verification**

GENERIC ENTERPRISE (Annual Turnover over R50 million)



Generic Enterprise (Annual Turnover over R50 million)

General

- Latest Annual Financial Statements
- General Ledger / Trial Balance (management accounts) for the 12 month period of the latest Annual Financial Statements (if unaudited)
- If your latest Annual Financial Statements are not ready:
 - ☐ Signed off management accounts for the last financial year
 - Annual Financial Statements for the prior financial year

Generic Enterprise (Annual Turnover over R50 million)

Ownership (only if there is black ownership in the entity)

- Completed ownership schedule
- Valuation of the entity
- If the ownership structure is complex, please provide full details
- Registration documentation of the entity
- Share certificates (if applicable)
- Certified copies of all members'/partners'/shareholders' identity documents or passports
- Financing/Loan agreements

Generic Enterprise (Annual Turnover over R50 million)

Ownership (only if there is black ownership in the entity)

- Agreement of Sale for the purchase of shares/members interest
- Shareholders/partners/association agreements
- Proof of outstanding amount of loan for acquisition of equity (e.g. confirmation from bank)
- If the equity is held by a trust: trust deed and certified copies of the beneficiaries' identity documents or passports
- Black ownership information for any corporate investors

Generic Enterprise (Annual Turnover over R50 million)

Management Control

- Completed executive and S,M,J management schedule
- Organogram of the entity
- COR39 / CK2 and CK2A
- Certified copies of all Top Managers' identity documents or passports must be available for sampling
- Latest Employment Equity report filed with the Department of Labour (if applicable)
- Have all managers' contracts/files available for sampling
- Copy of most recent payroll
- Certified copies of all Managers' and employees' identity documents or passports must be available for sampling

Generic Enterprise (Annual Turnover over R50 million)

Skills Development

- Completed skills development schedule
- Tax clearance certificate reflecting Skills Development Levy
- Copy of Workplace Skills Plan an Annual training report and Pivotal report which are SETA approved.
- Proof of WSP/ATR approval from the SETA.
- Implementation of Priority Skills programme generally, and more specifically for black people.
- Skills Development Levy returns (EMP201) for the 12 month period of the latest Annual Financial Statements/management accounts.

Generic Enterprise (Annual Turnover over R50 million)

Skills Development

- Certified copies of identity documents of black employees who benefit from skills development spend must be available for sampling
- Copies of learnership contracts (if applicable) must be available for sampling
- Have all invoices/proof of payments/learnership agreements available for sampling

Generic Enterprise (Annual Turnover over R50 million)

Enterprise and Supplier Development

- Completed preferential procurement, enterprise development and supplier development schedule
- Copies of B-BBEE verification certificates from suppliers must be available for sampling
- Copies of invoice listings in Excel format for sampling
- Have all invoices from suppliers available for sampling
- Copies of imports listing in Excel format as well as a letter stating why it is necessary to import

Generic Enterprise (Annual Turnover over R50 million)

Enterprise and Supplier Development

- The Excel imports listing should specify capital and non-capital imported procurement, and split the total value for capital vs non-capital imports
- Based on the value of non-capital imports, we will need the ED/SD plan, as well as proof of implementation to support local qualifying Empowering Suppliers that locally manufacture goods and services that are otherwise normally imported. The plan does not need to relate to specific goods or services imported, but should include:
 - ☐ Clear Objectives
 - Priority Interventions
 - □ Key Performance Indicators; and
 - □ A concise implementation plan with clearly articulated milestones

Generic Enterprise (Annual Turnover over R50 million)

Enterprise and Supplier Development

- Where specific goods/services are not produced or supplied locally, please include all motivations and reasoning with your plan. If this plan is not supplied, we cannot exclude the value of non-capital import items from the TMPS
- Completed enterprise/supplier development beneficiary confirmation letters and agreements
- Copies of B-BBEE certificates from enterprise/supplier development beneficiaries/evidence of their B-BBEE status and black ownership
- Have all invoices/proof of contributions available for sampling
- Confirmation from beneficiaries regarding job creation (Bonus point)
- Confirmation regarding supplier graduation (Bonus point)

Generic Enterprise (Annual Turnover over R50 million)

Socio-Economic Development

- Completed socio-economic development schedule
- Confirmation from socio-economic development beneficiaries confirming their percentage of black beneficiaries and your contribution
- Independent competent person's report confirming percentages of black beneficiaries
- Have all invoices/proof of contributions available for sampling

General codes: Element scorecard principles, criteria

Statement 100



Code 100: Ownership scorecard

Category	Ownership criteria	Weighting points	Compliance target
Voting Rights	a) Exercisable Voting Rights in the Enterprise in the hands of black people	4	25% + 1 vote
	b) Exercisable Voting Rights in the Enterprise in the hands of black women	2	10%
Economic Interest	c) Economic Interest in the Enterprise to which black people are entitled	4	25%
	d) Economic Interest in the Enterprise to which black women are entitled	2	10%
	e) Economic Interest of any of the following black natural people in the Measured Entity: black designated groups black participants Employee Share Ownership Programmes black people in Broad-Based Ownership Schemes black participants in Co-operatives	3	3%
	f) New Entrants	2	2%
Realisation Points	a) Net Value	8	Refer to Annexe C

General principles

Black people may hold their rights of Ownership in a Measured Entity as direct Participants or as Participants through some form of Entity such as:

- a Company as defined in the Companies Act of 2008 (as amended)
- a Close Corporation
- a Co-operative
- a Trust
- a Broad-Based Ownership Scheme
- an Employee Share Ownership Programme
- a partnership or other association of natural persons, and
- any form of juristic person recognised under South African law.

Definitions

"Black **Designated** Groups"

- unemployed black people not attending and not required by law to attend an educational institution and not awaiting admission to an educational institution;
- black people who are youth as defined in the National Youth Commission Act of 1996;
- black people who are persons with disabilities as defined in the Code of Good Practice on employment of people with disabilities issued under the Employment Equity Act:
- black people living in rural and under-developed areas;
- black military veterans who qualify to be called military veterans in terms of the Military Veterans Act 18 of 2011.

"Black New Entrants"

Black participants who hold rights of ownership in a Measured Entity and who, before holding the Equity Instrument in the Measured Entity, have not held equity instruments in other Entities which has a total value of more than R50,000,000.

Flow-Through and modified Flow-Through Principles

As a general principle, when measuring the rights of ownership of any category of black people in an entity, only rights held by **natural persons** are relevant.

In determining the entitlement of any category of black people to share in the economic interest of or to exercise voting rights in an entity, the test is the **economic interest and voting rights which black people, who are natural persons, are entitled to**. The same principle will apply across every tier of ownership in a multi-tiered chain of ownership by juristic persons, until that chain ends in a natural person who is a black person holding the rights of ownership. This is termed the "Flow-Through Principle".

Flow-Through and modified Flow-Through Principles

Calculating the Flow-Through Principle across one or more intervening juristic persons entails multiplying the percentage of the black participant's rights of ownership in the juristic persons through which those rights pass by the percentage rights of ownership of each of those juristic persons successively to the Measured Entity.

Flow-Through and modified Flow-Through Principles

There is an exception - the "Modified Flow-Through Principle" which applies to any BEE owned or controlled company in the ownership of the Measured Entity where in the chain of ownership, black people have a flow-through level of participation of at least 51 per cent. Then only once in the entire ownership structure of the measured entity may such black participation be treated as if it were 100 per cent black in calculating Exercisable Voting Rights in the entity in the hands of black people and the Economic Interest of black people in the entity. In all other instances, the Flow-Through Principle applies.

Priority elements, sub-minimum and discounting principle

Ownership:

Sub-minimum of 40% of Net Value (40% of the 8 points) based on the Time-Based Graduation Factor.

Statement 200



Management control

Code 200: Management Control scorecard

Category	Management control criteria	Weighting points	Compliance target
Board Participation	 Exercisable Voting Rights of black board members as a percentage of all board members 	2	50%
	b. Exercisable Voting Rights of black female board members as a percentage of all board members	1	25%
	c. Black executive directors as a percentage of all executive directors	2	50%
	 d. Black female executive directors as a percentage of all executive directors 	1	25%
Other Executive Management	Black executive management as a percentage of all executive management	2	60%
	 Black female executive management as a percentage of all executive management 	1	30%
Senior Management	Black employees in senior management as a percentage of all senior management	2	60%
	b. Black female employees in senior management as a percentage of all senior management	1	30%

General principles

Executive Management positions include the following:



B-BBEE amendments iro EAP

- Complex formulas have been introduced for the measurement of senior management, middle management and junior management indicators.
- The demographic representation of black people, using adjusted Economically Active Population statistics for each specific black race group - African Male, African Female, Coloured Male, Coloured Female, Indian Male and Indian Female.

Code 200: Management Control scorecard

Continued ...

Category	Management Control criteria	Weighting points	Compliance target
Middle Management	1.Black employees in middle management as a percentage of all middle management	2	75%
	2.Black female employees in middle management as a percentage of all middle management	1	38%
Junior Management	1.Black employees in junior management as a percentage of all junior management	1	88%
	2.Black female employees in junior management as a percentage of all junior management	1	44%
Employees with disabilities	1.Black employees with disabilities as a percentage of all employees	2	2%

Management control

The EAP Statistics are reported on the following race groups:

Statistic	African male	African female	Coloured male	Coloured female	Indian male	Indian female	White male	White female
Abbreviation	AM	AF	СМ	CF	IM	IF	WM	WF

Statement 300



Skills development



Skills development criteria	Weighting points	Compliance targets
Skills development expenditure on any programme specified as a percentage of the leviable amount	d in the learning programm	e matrix for black people
Skills Development Expenditure on Learning Programmes specified in the Learning Programme Matrix for black people as a percentage of Leviable Amount	6 (was 8)	3.5% (was 6%)
Skills development expenditure on bursaries for black students at higher education institutions	4	2.5%
Skills Development Expenditure on Learning Programmes specified in the Learning Programme Matrix for black employees with disabilities as a percentage of Leviable Amount	4	0.3%



Skills Development criteria		
(Continued)		
Learnerships, Apprenticeships and Internships		
Number of black people participating in learnerships, apprenticeships and internships as a percentage of total employees	6	5%
Number of black unemployed people participating in training specified in the Learning Programme Matrix as a percentage of number of employees	4.0 removed	2.5% removed
Bonus points:		
Number of black people absorbed by the Measured and Industry Entity at the end of the Learnerships programme	5	100%



Key measurement changes:

- The 3.5% compliance target under Skills Development Expenditure includes External Training Expenditure for Unemployed Black People.
- A Measured Entity must achieve a minimum of 40% of the total weighting points excluding bonus points (40% of the 20 points).



Key measurement changes:

- Legitimate training costs such as accommodation, catering, travelling and cost of employing a Skills Development facilitator or a training manager (nonexhaustive) cannot exceed more than 15% of the total value of Skills Development Expenditure.
- Category F & G now capped at 25% previously 15%.





Key measurement changes:

- Salaries or wages paid to an employee participating as a learner in any Learning Programme constitute Skills Development Expenditure if the Learning Programme is a Learnership, Internship and Apprenticeship (Category B, C and D) of the Learning Programme Matrix or a stipend linked to a bursary programme relating to the bursaries for Black Students at Higher Education Institutions.
- Effectively now Category A, B, C and D.



Category A Programmes: Bursaries or scholarships

- Narrative Description: Institution
 based theoretical instruction alone.
 Formally assessed by educational institutions
 established by or registered with the
 Department of Basic Education or the
 Department of Higher Education & Training.
- Delivery Mode: Institutional instruction



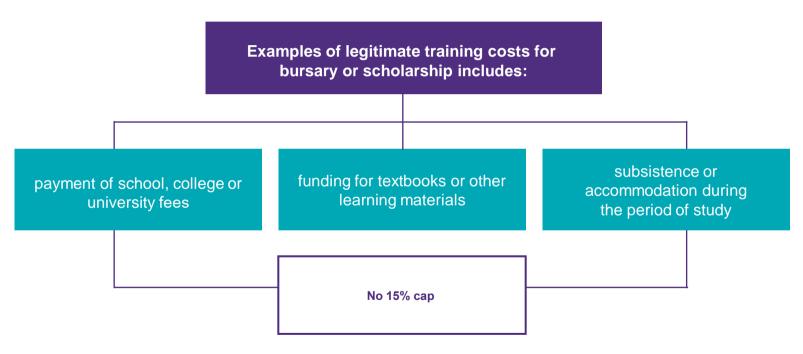


Category A Programmes: Bursaries or scholarships

- Learning Site: Institutions such as universities and colleges, schools and ABET providers.
- Learning Achievement:
 Recognised theoretical knowledge resulting in
 the achievement of a degree, diploma or
 certificate issued by an accredited or
 registered formal institution of learning.







Learning programmes matrix

Category / Programme	Narrative Description	Delivery Mode	Learning Site	Learning Achievement
Category A Bursaries or scholarships	Institution-based theoretical instruction alone - formally assessed by educational Institutions established by or registered with Department of Basic Education or the Department of Higher Education & Training	Institutional instruction	Institutions such as universities and colleges, schools , ABET providers	Recognised theoretical knowledge resulting in the achievement of a degree, diploma or certificate issued by an accredited or registered formal institution of learning
Category B Internships	Institution-based theoretical instruction as well as some practical learning with an employer or in a simulated work environment – formally assessed through the institution	Mixed mode delivery with institutional instruction as well as supervised learning in an appropriate workplace or simulated work environment	Institutions such as universities and colleges, schools , ABET providers and workplace	Theoretical knowledge and workplace experience with set requirements resulting in the achievement of a degree, diploma or certificate issued by an accredited or registered formal institution of learning

Learning programmes matrix (Cont.)

Category / Programme	Narrative Description	Delivery Mode	Learning Site	Learning Achievement
Category C Learnerships	Recognised or registered structured experiential learning in the workplace that is required after the achievement of a qualification – formally assessed by a statutory occupational or professional body	Structured learning in the workplace with mentoring or coaching	Workplace	Occupational or professional knowledge and experience formally recognised through registration or licensing
Category D Learnerships or Apprenticeships	Occupationally- directed instructional and work- based learning programme that requires a formal contract — formally assessed by an accredited body	Institutional instruction together with structured, supervised experiential learning in the workplace	Institution and workplac e	Theoretical knowledge and workplace learning, resulting in the achievement of a South African Qualifications Authority registered qualification, a certificate or other similar occupational or professional qualification issued by an accredited or registered formal institution of learning

Learning programmes matrix (Cont.)

Category / Programme	Narrative Description	Delivery Mode	Learning Site	Learning Achievement
Category E Work- integrated learnin g	Occupationally-directed instructional and work-based learning programme that does not require a formal contract —formally assessment by an accredited body	Structured, supervised experiential learning in the workplace which may include some institutional Instruction	Workplace, institutional as well as ABET providers	Credits awarded for registered unit standards, continued professional development, improved performance or skills (e.g. evidence of outputs based on Performance Development Programme)
Category F Informal training	Occupationally- directed informal instructional programmes	Structured information sharing or direct instruction involving workshops, seminars and conferences and short courses	Institutions, conferences and meetings	Continuing professional development, attendance certificates and credits against registered unit standards (in some instances)

Key measurement principles

Following criteria must be fulfilled in order for the Measured Entity to receive points on the Skills Development Element scorecard:

- Workplace Skills Plan, an Annual Training Report and Pivotal Report which are SETA approved; and
- Implementation of Priority Skills programme generally, and more specifically for black people.

The **6% compliance target** includes external training expenditure for unemployed black people.

A trainee tracking tool has to be developed in order for the Measured Entity to score.

If **less than** 100% of the trainees are absorbed, the **percentage achieved or absorbed will be recognised**.

Definitions

"PIVOTAL Report"

Report on "Professional, Vocational, Technical and Academic Learning" programmes that meet the critical needs for economic growth and social development, generally **combining course work** at universities, universities of technology and colleges with structured learning at work.

Statement 400



Enterprise and supplier development



Statement 400:

Enterprise and supplier development 46 points (was 44)

Two (2) additional weighting points for Preferential Procurement - total points 46 (previously 44).

B-BBEE Procurement Spend from Empowering Suppliers that are at least 51% Black Owned based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend increased to 11 points (previously 9) with the compliance target increased to 50% (previously 40%).



Statement 400:

Enterprise and supplier development 46 points (was 44)

Enterprise and supplier development criteria	Weighting points	Compliance target
Preferential procurement		
B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	5	80%
B-BBEE Procurement Spend from all Empowering Suppliers that are Qualifying Small Enterprises based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	3	15%
B-BBEE Procurement Spend from all Exempted Micro-Enterprises based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	4	15%
B-BBEE Procurement Spend from Empowering Suppliers that are at least 51% black owned based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	11 (was 9)	50% (was 40%)

Statement 400: Enterprise and supplier development

Enterprise and supplier development criteria	Weighting points	Compliance target
Preferential procurement (continued)		
B-BBEE Procurement Spend from Empowering Suppliers that are at least 30% black women owned based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	4	12%
Bonus points:		
B-BBEE Procurement Spend from Designated Group Suppliers that are at least 51% black owned	2	2%

Statement 400: Enterprise and supplier development

Enterprise and supplier development criteria	Weighting points	Compliance target
Supplier development		
Annual value of all Supplier Development Contributions made by the Measured Entity as a percentage of the target	10	2% of NPAT
Enterprise development		
Annual value of Enterprise Development Contributions and Sector Specific Programmes made by the Measured Entity as a percentage of the target	5	1% of NPAT
Bonus points:		
Bonus point for graduation of one or more Enterprise Development beneficiaries to graduate to the Supplier Development level	1	
Bonus point for creating one or more jobs directly as a result of Supplier Development and Enterprise Development initiatives by the Measured Entity	1	



Statement 400:

Enterprise and supplier development - Key measurement changes

Rules relating to NPAT usage are spelled out – assumed SED basis.

Enterprise Development and Supplier Development Contributions will be recognised as a percentage of annual Net Profit After Tax (NPAT). The NPAT or average target applies unless:

- Company does not make a profit last year or on average over the last five years. Net profit margin is less than a quarter of the norm in the industry.
- If the Turnover is to be used, the target will be set at:
- 1% (ED) or 2% (SD) x Indicative Profit Margin (NPAT/Turnover) x Turnover.



Enterprise and supplier development - Key measurement changes

Rules relating to NPAT usage are spelled out – assumed SED basis.

Enterprise Development and Supplier Development Contributions will be recognised as a percentage of annual Net Profit After Tax (NPAT). The NPAT or average target applies unless:

- Company does not make a profit last year or on average over the last five years. Net profit margin is less than a quarter of the norm in the industry.
- If the Turnover is to be used, the target will be set at:
- 1% (ED) or 2% (SD) x Indicative Profit Margin (NPAT/Turnover) x Turnover.



Beneficiaries of Supplier Development or Enterprise Development are **EMEs**, **QSEs** or Generic (proviso) Entities which are at least **51% Black Owned** or 51% Black Women Owned utilizing the <u>flow through principle</u>.

However, for **Generic** Entities, at the <u>first instance</u> of receiving assistance from the Measured Entity, it was identified that such <u>suppliers</u> were **EMEs** or **QSEs**.

This recognition for Generic Entities will only be allowed for 5 years from the first time of receiving assistance from the Measured Entity.

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Multiplier of 1.2 recognition boost for purchasing from **51%** 'Black'-owned suppliers (first time suppliers removed).

Guarantees in the Benefit Factor Matrix amended - **50%** of guarantees provided on behalf of a Beneficiary can now be claimed (3% previously).

A Supplier Development Beneficiary is a part of the Measured Entity's supply chain, whereas an Enterprise Development Beneficiary is not.

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Enterprise and supplier development 'Benefit Factor Matrix'

Qualifying contribution type	Contribution amount	Benefit factor
Grant and related contributions		
Grant contribution	Full grant amount	100%
Direct cost incurred in supporting Enterprise Development and Supplier Development	Verifiable Cost (including both monetary and non-monetary)	100%
Discounts in addition to normal business practices supporting Enterprise Development and Supplier Development	Discount Amount (in addition to normal business discount)	100%
Overhead costs incurred in supporting Enterprise Development and Supplier Development (including people appointed in Enterprise Development and Supplier Development)	Verifiable Costs (including both monetary and non-monetary)	70%
		Continued/



Enterprise and supplier development 'Benefit Factor Matrix'

Qualifying contribution type	Contribution amount	Benefit factor
(Continued)		
Loans and related contributions		
Interest-free loan with no security requirements supporting Enterprise Development and Supplier Development	Outstanding loan amount	70%
Standard loan to Enterprise Development and Supplier Development beneficiaries	Outstanding loan amount	50%
Guarantees provided on behalf of a Beneficiary entity	Guarantee amount	50% (was 3%)
Lower interest rate	Outstanding loan amount	Prime rate – actual rate
		Continued/



Enterprise and supplier development 'Benefit Factor Matrix' (Cont.)

Qualifying contribution type	Contribution amount	Benefit factor
(Continued)		
Equity investments and related contributions		
Minority investment in Enterprise Development and Supplier Development Beneficiaries	Investment amount	70%
Enterprise Development and Supplier Development investment with lower dividend to financier	Investment amount	Dividend rate of ordinary sharehol ders – actual dividend rate of contributor
Continued/		



Enterprise and supplier development 'Benefit Factor Matrix'

Qualifying contribution type	Contribution amount	Benefit factor
(Continued)		
Contributions made in the form of human resource capacity		
Professional services rendered at no cost and supporting Enterprise Development and Supplier Development	Commercial hourly rate of professional	60%
Professional services rendered at a discount and supporting Enterprise Development and Supplier Development	Value of discount based on commercial hourly rate of professional	60%
Time of employees of Measured Entity productively deployed in assisting beneficiaries	Monthly salary divided by 160	60%
		Continued/



Enterprise and supplier development 'Benefit Factor Matrix'

Qualifying contribution type	Contribution amount	Benefit factor
(Continued)		
Other contributions		
Shorter payment periods	Percentage of invoiced amount multiplied by 15% (being an approximation of the cost of short term funding)	Percentage being 15 days less the number of days from invoice to payment – maximum points that can be scored is 15% of 10 points

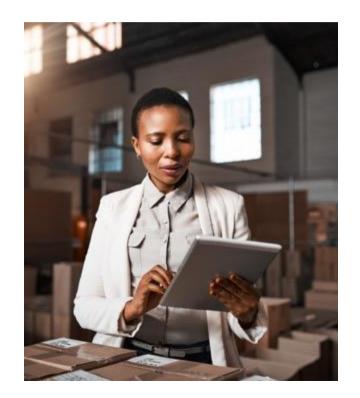
Empowering supplier

Empowering Supplier should meet at least **three if it is a large enterprise** or **one if it is a QSE** of the following 5 criteria:

- at least 25% of cost of sales excluding labour cost and depreciation must be procured from local producers or local supplier in SA, for service industry labour costs are included but capped at 15%;
- job creation 50% of jobs created are for Black people provided that the number of Black employees since the immediate prior verified B-BBEE Measurement is maintained;
- at least 25% transformation of raw material / beneficiation which include local manufacturing, production and/or assembly, and/or packaging;
- skills transfer at least spend 12 days per annum of productivity deployed in assisting Black EMEs and QSEs beneficiaries to increase their operation or financial capacity.

Empowering supplier (Cont.)

at least 85% of **labour costs** should be paid to South African employees by service industry entities.



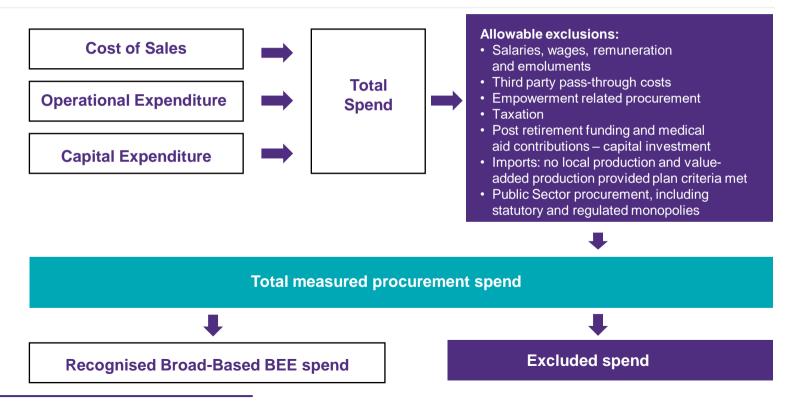
Empowering supplier (Cont.)

Empowering Supplier should also meet the following criteria:

- B-BBEE compliant entity
- good citizen
- South African entity
- comply with all regulatory requirements of the country



Preferential Procurement spend



Empowering supplier

Exempted Micro-Enterprises and Start-Ups are automatically recognised as Empowering Suppliers.



Imports

Exclusion of imports subject to them having developed and implemented an Enterprise Development and Supplier Development plan for imported goods and services. Plan should include:

- clear objectives
- priority interventions
- key performance indicators, and
- a concise implementation plan with clearly articulated milestones.

Imports

The DTI will from time to time consult with the industry and **issue practice notes** with regard to the provisions on import exclusion.



Priority elements, sub-minimum and discounting principle

Enterprise and Supplier Development:

Sub-minimum of 40% for each of the three categories:



Definitions

"Supplier
Development
Contributions"

Means monetary or non-monetary contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to the development, sustainability and financial and operational independence of those beneficiaries:

1.Supplier Development Contributions to suppliers that are Exempted Micro-Enterprises or Qualifying

Small Enterprises which are at least 51% black owned or at least 51% black women owned.

Definitions

"Enterprise
Development
Contributions"

Means monetary or non-monetary contributions carried out for the following beneficiaries, with the objective of contributing to the **development**, **sustainability and financial and operational independence** of those beneficiaries:

1.Enterprise Development Contributions to Exempted Micro-Enterprises (EME) or Qualifying Small Enterprises (QSE) which are at least 51% black owned or at least 51% black women owned.

Statement 500



Socio-economic development contributions

Code 500 : Socio-economic development

Criteria	Weighting points	Compliance target
Annual value of all Socio-Economic Development contributions by the Measured Entity as a percentage of the target	5	1% of NPAT

SED contributions consist of monetary and non-monetary contributions made to qualifying black beneficiaries.

SED contributions recognisable annually and need to be quantifiable as a monetary value using a Standard Valuation Method.



No portion of the value of any SED contribution that is payable to the beneficiary after the date of measurement can form part of any calculation under this statement.

The full value of SED contributions made to beneficiaries is recognisable if at least 75 per cent of the value directly benefits black people. Where less than 75 per cent then the percentage value that benefits black people is recognisable.

Qualifying Socio-Economic Development Contributions include:

- Development programmes for women, youth, people with disabilities, people living in rural areas
- Healthcare and HIV/Aids programmes
- Support for education programmes, resources and materials at primary, secondary and tertiary education level, bursaries and scholarships
- Training in communities, skills development for unemployed people and adult basic education (ABET)
- Arts, culture and sporting development programmes.

Approved Socio-Economic Development projects include:

- Environmental conservation, awareness, education and waste management
- Infrastructural development, enterprise creation or reconstruction in underdeveloped areas, rural communities or geographic areas identified in the government's integrated sustainable rural development or urban renewal programmes
- New projects promoting beneficiation.

Forms of Socio-Economic Development Contributions by an entity to qualifying beneficiaries include:

- Grant contributions
- Guarantees or security provided
- Direct costs incurred in assisting beneficiaries
- Overhead costs which are directly attributable
- Developmental capital advanced to communities
- Preferential terms granted for supply of goods or services to beneficiary communities
- Payments made to third parties to perform socio-economic development on the enterprise's behalf
- Provision of training or mentoring to beneficiary communities
- Maintenance by the enterprise of a socio-economic development unit which focuses only on support of beneficiaries and beneficiary communities. These amounts are measurable by quantifying the cost of time (excluding travel or commuting time) spent by staff or management of the enterprise in carrying out such initiatives.

A clear justification must support any claim for time costs incurred, and must be commensurate with the seniority and expertise of the trainer or mentor.

Only on the portion of salaries and wages attributable to time spent by the staff, and the other expenses related to promoting and implementing socio-economic development constitute contributions may be claimed.

Socio-economic development benefit matrix

A clear justification must support any claim for time costs incurred, and must be commensurate with the seniority and expertise of the trainer or mentor.

Only on the portion of salaries and wages attributable to time spent by the staff, and the other expenses related to promoting and implementing socio-economic development constitute contributions may be claimed.

Qualifying contribution type	Contribution Amount	Benefit Factor
Grant and Related Contributions		
Grant Contribution	Full Grant Amount	100%
Direct Cost incurred in supporting socio-economic development, sector specific initiatives or Approved Socio-Economic Development Contributions	Verifiable Cost (including both monetary and non-monetary)	100%
Discounts in addition to normal business practices supporting socio-economic development, sector specific initiatives or Approved Socio-Economic Development Contributions	Discount Amount (in addition to normal business discount)	100%
Overhead Costs incurred in supporting socio-economic development, sector specific initiatives or Approved Socio-Economic Development Contributions	Verifiable Costs (including both monetary and non-monetary)	80%
Contributions made in the form of human resource capacity		
Professional services rendered at no cost supporting socio-economic development, sector specific initiatives or Approved Socio-Economic Development Contributions	Commercial hourly rate of professional	80%
Professional services rendered at a discount supporting socio-economic development, sector specific initiatives or Approved Socio-Economic Development Contributions	Value of discount based on commercial hourly rate of professional	80%
Time of employees productively deployed in assisting beneficiaries and supporting socio-economic development, sector specific initiatives or Approved Socio-Economic Development Contributions	Monthly salary divided by 160	80%

Qualifying Small Enterprise (QSE)

- Annual Total Revenue of between R10 million and R50 million qualifies as a Qualifying Small Enterprise
- QSE must comply with all of 5 elements of B-BBEE
- enhanced B-BBEE recognition level for QSE:

100% Black owned qualifies for a Level One Contributor and B-BBEE recognition level of 135%

51% Black owned qualifies for Level Two Contributor and B-BBEE recognition level of 125%

 QSE is only required to obtain a <u>sworn affidavit on an annual basis</u>, confirming

Annual Total Revenue of R50 million or less; and Level of Black ownership.

Qualifying small enterprise scorecard

Element	Weighting	Code Series 600
Ownership	25 points	601
Management Control	15 points	602
Skills Development	25 points + 5 *	603
Enterprise and Supplier Development	30 points + 2 *	604
Socio-Economic Development	5 points	605

Qualifying small enterprise scorecard

Element	Weighting	Code Series 600
Ownership	25 points	601
Management Control	15 points	602
Skills Development	25 points + 5 *	603
Enterprise and Supplier Development	30 points + 2 *	604
Socio-Economic Development	5 points	605

Statement 601

Ownership for QSE

Statement 601: Ownership for QSE QSE ownership scorecard

Category and Ownership Indicator	Weighting points	Compliance targets
Voting rights:		
Exercisable Voting Rights in the Enterprise in the hands of black people	5	25% + 1 vote
Exercisable Voting Rights in the Enterprise in the hands of black women	2	10%

Statement 601: Ownership for QSE QSE ownership scorecard (Cont.)

Category and ownership indicator	Weighting Points	Compliance Targets
Economic interest:		
Economic interest of black people in the enterprise	5	25%
Economic interest of black women in the enterprise	2	10%
New entrants or black designated groups	3	2%
Realisation points:		
Net value	8	Refer to annex 100 (E)

Statement 601: Ownership for QSE Key measurement principles and sub-minimum requirements

- General principles.
- Key Measurement Principles, sub-minimum requirements, any interpretation or calculation of a QSE score for ownership must be made in accordance with statement 100.

Statement 602

Management control for QSE

Statement 602: Management control for QSE QSE management control scorecard

The following table represents the indicators and method for calculating a score for management control under this statement:

Management control criteria	Weighting Points	Compliance Targets
Executive management		
Black representation at executive management	5	50%
Black female representation at executive management	2	25%
Senior, middle and junior management		
Black representation at senior, middle and junior management	6	60%
Black female representation at senior, middle and junior management	2	30%

Statement 602: Management control for QSE key measurement principles

- For the purpose of QSE scorecard, executive management include other executive management as described under the general principles of statement 200.
- The demographic representation of black people as defined in the Regulations of Employment Equity Act and Commission on Employment Equity report are not applicable to the QSE Scorecard.
- A measured entity must use the current payroll data in calculating its score under the management control scorecard.

Statement 603

Skills development for QSE

Statement 603: Skills development for QSE QSE Skills development scorecard

The following table represents the indicators and methods for calculating a score under this statement.

Skills development element	Weighting points	Compliance targets
Skills development expenditure on learning programmes specified in the learning programme matrix for black people as a percentage of leviable amount	15	3%
Skills development expenditure on learning programmes specified in the learning programme matrix for black female as a percentage of leviable amount	7	1%
Skills development expenditure on learning programmes specified in the learning programme matrix for black people with disabilities as a percentage of leviable amount	3	0,15%
Bonus points:		
Number of black people absorbed by the measured entity and industry at the end of the learning programme	5	100%

Statement 603: Skills development for QSE Key measurement principles and sub-minimum requirements

- □ Sub-minimum requirements and Discounting principle under Statement 300 are applicable to this statement.
- ☐ The demographic representation of black people as defined in the Regulations of Employment Equity Act and Commission on Employment Equity report are **not applicable** to the QSE Scorecard.
- □ The following criteria must be fulfilled in order for the Measured Entity to receive points on the Skills Development scorecard (where applicable):
 - Workplace Skills Plan, an Annual Training Report and Pivotal Report which are SETA approved;
 - implementation of Priority Skills programme generally, and more specifically for black people;
 - the learning programme matrix under code series 300 is applicable to this statement.

Statement 604

Enterprise and SUPPLIER development for QSE

Statement 604: Enterprise and SUPPLIER development QSE scorecard

Enterprise and Supplier Development criteria	Weighting points	Compliance targets
Preferential Procurement		
B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	15	60%
B-BBEE Procurement Spend from Empowering Suppliers that are at least 51% black owned based on the applicable B-BBEE Procurement Recognition Levels as a percentage of Total Measured Procurement Spend	5	15%
Bonus points:		
B-BBEE Procurement Spend from Designated Group suppliers that are at least 51% black owned based on the B-BBEE recognition level	1	1%

Statement 604: Enterprise and SUPPLIER development QSE scorecard

Enterprise and Supplier Development criteria	Weighting points	Compliance targets
Supplier development		
Annual value of all Supplier Development Contributions made by the Measured Entity as a percentage of the target	5	1% of NPAT
Enterprise development		
Annual value of Enterprise Development Contributions and Sector Specific Programmes made by the Measured Entity as a percentage of the target	5	1% of NPAT
Bonus points:		
Bonus point for graduation of one or more Enterprise Development beneficiaries to graduate to the Supplier Development level	1	
Bonus point for creating one or more jobs directly as a result of Supplier Development and Enterprise Development initiatives by the measured entity	1	

Statement 604: Enterprise and SUPPLIER development for QSE key measurement principles and sub-minimum requirements

- □ Key Measurement Principles and sub-minimum requirements under statement 400 are applicable to this statement.
- In calculating the compliance of a measured entity the following Net Profit After Tax (NPAT) target applies unless:
 - the company does not make a profit in the last year or on average over the last five years;
 - the net profit margin is less than a quarter of the norm in the industry.

Statement 604: Enterprise and SUPPLIER development for QSE key measurement principles and sub-minimum requirements

- □ If the turnover is to be used, the target will be set at:
 - 1% x indicative profit margin (NPAT/Turnover) x turnover;
 - Indicative profit margin is the profit margin in the last year where the company's profit margin is at least one quarter of the industry norm.
- Any interpretation or calculation of a QSE's score for Enterprise and Supplier Development must be made in accordance with statement 400.

Enterprise and SUPPLIER development 'Benefit Factor Matrix'

Qualifying contribution type	Contribution amount	Benefit factor
Grant and related contributions		
Grant contribution	Full grant amount	100%
Direct cost incurred in supporting Enterprise Development	Verifiable Cost (including both monetary and non-monetary)	100%
Discounts in addition to normal business practices supporting Enterprise Development	Discount Amount (in addition to normal business discount)	100%
Overhead costs incurred in supporting Enterprise Development (including people appointed in Enterprise Development)	Verifiable Costs (including both monetary and non-monetary)	80%

Enterprise and SUPPLIER development 'Benefit Factor Matrix' (Cont.)

Qualifying contribution type	Contribution amount	Benefit factor
Loans and related contributions		
Interest-free loan with no security requirements supporting Enterprise Development	Outstanding loan amount	100%
Standard loan to Black Owned EME and QSEs	Outstanding loan amount	70%
Standard loan provided to other Beneficiary Enterprises	Outstanding loan amount	60%
Guarantees provided on behalf of a Beneficiary entity	Guarantee amount	3%
Lower interest rate	Outstanding loan amount	Prime rate – actual rate

Enterprise and SUPPLIER development 'Benefit Factor Matrix' (Cont.)

Qualifying contribution type	Contribution amount	Benefit factor
Equity investments and related contributions		
Minority investment in Black Owned EME and QSEs	Investment amount	100%
Minority investment in Other Beneficiary Enterprises	Investment amount	80%
Enterprise Development investment with lower dividend to financier	Investment amount	Dividend rate of ordinary shareholders – actual dividend rate of contributor

Enterprise and SUPPLIER development 'Benefit Factor Matrix' (Cont.)

Qualifying contribution type	Contribution amount	Benefit factor		
Contributions made in the form of human resource capacity				
Professional services rendered at no cost and supporting Enterprise Development	Commercial hourly rate of professional	80%		
Professional services rendered at a discount and supporting Enterprise Development	Value of discount based on commercial hourly rate of professional	80%		
Time of employees of Measured Entity productively deployed in assisting beneficiaries	Monthly salary divided by 160	80%		

Enterprise and SUPPLIER development 'Benefit Factor Matrix' (Cont.)

Qualifying contribution type	Contribution amount	Benefit factor	
Other contributions			
Shorter payment periods for 1.1.2 of this statement (Supplier Development)	Percentage of invoiced amount multiplied by 15% (being an approximation of the cost of short term funding)	Percentage being 15 days less the number of days from invoice to payment – maximum points that can be scored is 15% of 10 points	

Statement 605

SOCIO-economic development contributions for QSE

STATEMENT 605: SOCIO-ECONOMIC Development contributions for QSE

- In calculating the compliance of a Measured Entity the following Net Profit After Tax (NPAT) target applies unless:
 - the company does not make a profit in the last year or on average over the last five years;
 - the net profit margin is less than a quarter of the norm in the industry.
- □ If the Turnover is to be used, the target will be set at:
 - 1% x Indicative Profit Margin (NPAT / Turnover) x Turnover.

STATEMENT 605: SOCIO-ECONOMIC development (sed) QSE scorecard

The following table represents the criteria and method used for deriving a score for socio-economic development under this statement:

Socio-Economic Development criteria	Weighting points	Compliance targets
Annual value of all Socio-Economic Development Contributions and Qualifying Socio-Economic Development Contributions made by the Measured Entity as a percentage of the target	5	1% of NPAT

STATEMENT 605: SOCIO-ECONOMIC Development contributions for QSE key measurement principles

- Measured Entities receive recognition for any Qualifying Contributions that are quantifiable as a monetary value using a Standard Valuation Method.
- Socio-Economic Development Qualifying Contributions of any Measured Entity are recognisable annually.
- No portion of the value of any Qualifying Contribution that is payable to the beneficiary after the date of measurement can form part of any calculation under this statement.

STATEMENT 605: SOCIO-ECONOMIC Development contributions for QSE key measurement principles (Cont.)

- Payments made by the Measured Entity to third parties to perform social development on the Measured Entity's behalf may constitute a SED Contribution.
- ☐ The recognition of SED Contributions must be determined in accordance with code 500.

Q&A



Please use the chat sidebar to the right of the video / presentation on the screen to ask your questions.

If you would like to e-mail a question please use:

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Thank you for your participation