

Connect. Partner. Succeed.

Risk and Governance (including Assurance update)

Part 2

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INITIATIVES TO IMPROVE AUDIT QUALITY

Assurance Aspects



Overview

ISQM1

- Firm level applicable to all firms
- System of quality control management
- Made up of 8 components
- Risk assessment process (req'd by the standard and firm specific)
 - Quality objectives
 - Quality risks
 - Response to quality risks (policies and procedures)
- Evaluate the system of quality management

ISQM 2

- Firm level
- Relationship to ISA220 and ISQM1
- Engagement quality review
 - Eligibility
 - Appointment
 - Firm and reviewer requirements
- Scope of engagements subject to EQ
- Performance requirements of EQR

ISA 220 (Revised) Quality Management for the Audit of AFS

- Engagement level
- More proactive management of quality
- Alignment to ISQMs

ISA220

- Comments were due by 1 July 2019
- Highlight the importance of
 - the public interest role of audits, and
 - improve the emphasis on the importance of the appropriate application of professional judgment and exercise of professional skepticism;

- Clarify the role and responsibilities of the engagement partner,
 - particularly the required involvement of the engagement partner throughout the audit, and
 - retain the emphasis on the engagement partner's responsibility for managing and achieving quality at the engagement level;

 Modernize ISA 220 for an evolving environment, including changes in audit delivery models and the use of technology; and

- Clarify the relationship between ISA 220 and the International Standards on Quality Control/Management,
 - including additional clarification of the engagement partner's and engagement team's interaction with the firm, and
 - the engagement team's ability to depend on the firm's quality management policies or procedures.

ISQM 1



ISQM 1

Objective: Design implement and operate a system of QC

- Firm has a responsibility to
- 1. Establish quality objectives
- 2. Identify and assess quality risks
- 3. Develop responses to identified risk

The above shall use the 8 component framework

Quality Objective

- Firm
 - Design, implement and operate a system of quality management
- Objectives of the system of quality management
 - Provide the firm with reasonable assurance that:
 - The firm and its personnel fulfil their responsibilities in accordance with professional standards and applicable legal and regulatory requirements, and conduct engagements in accordance with such standards and requirements,
 - Engagement reports issued by the firm or engagement partners are appropriate in the circumstances

Public Interest

Keep this at the forefront of your mind at all times

Professional Judgement

Appropriately tailor standard to firm and engagements

Professional Skepticism

• See notes later

Quality Manual

- Identify the Quality Objective
- Identify Risk
- Identify Response

Application of ISQM 1

- Similar to King IV
 - Scalability and can change it up
 - Can address more

Assessing Quality Risks

Threshold criteria

- The quality risk has a reasonable possibility of occurring; and
- If the quality risk were to occur, it may, individually or in combination with other quality risks, have a significant effect on the achievement of a quality objective(s).

The firm is required to document the identified quality risks and their assessment, as per paragraph 67(a) of ED-ISQM 1

Identifying vs assessing QC Risk

- Identifying the quality risks based on
 - a preliminary consideration of the possibility of the quality risks occurring and
 - their effect on the achievement of the quality objectives;
- Assessing the identified quality risks,
 - involves a more detailed consideration of the likelihood of the quality risks occurring and
 - the degree to which the quality risks could affect the achievement of the quality objectives.

Factors in assessing QC Risks

- The identified conditions, events, circumstances, actions or inactions underpinning the identified quality risks affect the assessment of the quality risks,
 - the likelihood of the quality risks occurring and
 - the degree to which the quality risks could affect the achievement of the quality objectives.

Examples

- The expected frequency of the quality risk occurring
- The rate at which the effect of the quality risk would take place, or the amount of time that the firm has to respond to the quality risk
- The duration of time of the effect of the quality risk after it has occurred

Considerations in developing your responses

- ED-ISQM 1 requires the firm to design and implement responses to address the assessed quality risks,
- The nature, timing and extent of the response are affected by the reasons for the assessment given to the assessed quality risks.

- Other factors that may be considered
 - Whether the response should involve a preventative activity, a detective activity or a combination of both. (Independence)
 - The appropriate timing of the response activities, for example, certain activities may need to operate on a continual basis in order to be effective (e.g., monitoring and reporting breaches of the firm's independence policies or procedures).
 - Whether the response alone is sufficient to address the assessed quality risk, i.e., a combination of responses may be necessary to appropriately address the assessed quality risk. 5 The Firm's Risk Assessment Process

- Whether there are responses that address multiple assessed quality risks and therefore may be more effective to design and implement.
- The resources needed to support the response. The information to be obtained, generated and communicated to support the implementation and operation of the response.

8 component Framework

- 1. Firm risk assessment process
- 2. Governance and leadership
- 3. Relevant ethical requirements
- 4. Acceptance and continuance of client relationships and specific relationships
- 5. Engagement performance
- 6. Resources
- 7. Information and communication
- 8. Monitoring and remediation process

Ethical threats

- Independence
 - Statutory
 - Perceived
 - mental
- Self review
- Advocacy
- Familiarity
- Self interest
- Intimidation

Firm Assessment Risk Policy

- Strategy
- SWOT analysis
- Overall risk
- Risk Management

Governance and Leadership

- Buck stops with the leadership
- Top down flow
- Control environment
- Ethical leadership vs Effective leadership
- Role Model

Acceptance and Continuance of Clients

Engagement Performance

Resources

- Technological
- Intellectual
- CPD
- POPI
- Remote working

Information and Communication

- Communication within the firm
- Communication with external parties

Monitoring and Remediation Process

- Engagement Quality Reviews
- Peer Review
- Root cause analysis

Note

- Standard has some required responses without identifying risks
 - Annual declaration of independence by staff
- To be effective requires commitment from the TOP
- Concerned about networks and external service providers
- ED's out, 18 month implementation process Effective date anticipated to be December 2021

Professional Skepticism



Definition

• **Professional skepticism** – An attitude that includes a questioning mind, being alert to conditions which may indicate possible misstatement due to error or fraud, and a critical assessment of audit evidence.

- Role and Mindset expectations of Professional Accountants
- Incorporated in Standards going forward
 - ISA315 and ISA540R "How to.."
- Quality Control Projects
- SAICA Events

ED ISA 315 (Revised 2019)

Identifying and Assessing the Risks of Material Misstatement



Notes

- Effective years on or after 15 Dec 2021
- Focus on "What needs doing", "Why and how" procedure are undertaken
- Very complex standard although aim to reduce complexity
- Enhanced scalability through principle based application
- Robust assessment of risks, leading to focus responses to identified risks (consistency)
- Modernising ISA's
- Enhanced professional Skeptisicm
- New and clarified concepts
- Standback concept

Refer to Diagram

- Page 3 of Introduction to ISA 315 (revised 2019)
- Audit risk model has not changed
 - $AR = IR \times CR \times DR$
- "Spectrum of inherent risk"
- "Inherent risk factors"
 - complexity, subjectivity, sensitivity to change due to Management bias or fraud
- Possible risk of misstatement...

In a nutshell

- Overarching
 - apply Professional judgement and professional scepticism
 - Inherent risk factors
 - Documentation
 - Iterative process

- At all times during Risk assessment process, obtain an understanding of:
 - Entity and its environment
 - Applicable reporting framework
 - Entity's system of internal control
 - Direct and indirect controls
 - Evaluating design only vs design and implementation of controls

- Scan for Risk of Material Misstatement (RoMM)
 - At financial statement level
 - Evaluate impact for overall response
 - At assertion level (determine significant CoTaBD and their assertion)
 - Assess likelihood and magnitude
 - Assess Control Risk
 - Identify
 - significant risks
 - Other Room
 - RSPA
 - Material but not significant
- Impact of technology in an audit
 - STANDBACK

ISRS Agreed Upon Procedures

- Applicable to financial and non financial engagements
- Not a requirement to be independent BUT must be transparent in report regarding independence
- Factual findings = findings
 - Objectively verifiable
- Practitioners Expert



QUESTIONS



THANK YOU FOR YOUR PARTICIPATION

